THIS STATEMENT/CIRCULAR IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION.

If you are in any doubt as to the course of action to be taken, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

Pursuant to the provisions of Practice Note 18 of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") on the perusal of draft circulars and other documents, Bursa Securities has not perused this Statement/Circular prior to its issuance, as it is an Exempt Circular. Bursa Securities takes no responsibility for the contents of this Statement/Circular, makes no representation as to its accuracy or completeness and expressly disclaims any liability whatsoever for any loss howsoever arising from or in reliance upon the whole or any part of the content of this Statement/Circular.



Registration No. 200401000396 (638899-K) (Incorporated in Malaysia)

PART A

SHARE BUY-BACK STATEMENT IN RELATION TO THE PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN SHARES

PART B

CIRCULAR TO SHAREHOLDERS IN RELATION TO THE PROPOSED RENEWAL OF MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

The above proposals will be tabled as Special Business at the Seventeenth Annual General Meeting ("AGM") of Can-One Berhad ("Can-One" or "the Company") which will be conducted fully virtual and entirely through live streaming from the Broadcast Venue. The Notice of the Seventeenth AGM of the Company, Proxy Form and Administrative Details for the Seventeenth AGM are made available together with the Company's Annual Report 2020 at http://canone.com.my/agm2021.

The Proxy Form must be deposited with/received by the Company's Share Registrar, Tricor Investor & Issuing House Services Sdn Bhd ("Tricor" or "TIIH") at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia or at the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia. Alternatively, the Proxy Form may be deposited via TIIH Online at https://tiih.online. Please refer to the Administrative Details for the Seventeenth AGM for further information on electronic submission. All Proxy Forms must be deposited with/received by Tricor not less than forty-eight (48) hours before the time appointed for holding the Seventeenth AGM of the Company or any adjournment thereof. The lodging of the Proxy Form will not preclude you from attending, speaking and voting remotely at the said AGM using remote participation and voting facilities, should you subsequently wish to do so.

Last day and time for lodging the Proxy Form : Sunday, 27 June 2021 at 10.00 a.m.

Day and time of the Seventeenth AGM of the Company : Tuesday, 29 June 2021 at 10.00 a.m.

Venue of the Seventeenth AGM of the Company : Conference Room

Lot 4, Jalan Perusahaan Dua

68100 Batu Caves Selangor Darul Ehsan

Malaysia

DEFINITIONS

In this Circular, unless otherwise stated, the following abbreviations shall have the following meanings:

Act : Companies Act 2016

AGM : Annual General Meeting

AGB : Alcom Group Berhad [Registration No. 201701047083 (1261259-V)]

AGB Group : AGB and its subsidiaries

AGB Share(s) : Ordinary shares(s) in AGB

Aik Joo : Aik Joo Can Factory Sdn Berhad [Registration No. 195701000202

(003106-A)], a wholly-owned subsidiary of Can-One

AJCan : AJCan Sdn Bhd [Registration No. 198301001399 (096632-P)],

a wholly-owned subsidiary of Can-One

ALCOM : Aluminium Company of Malaysia Berhad [Registration No.

196001000186 (3859-U)], a wholly-owned subsidiary of AGB

Annual Report 2020 : Annual Report of Can-One issued for the financial year ended

31 December 2020

ARMC : Audit and Risk Management Committee

Board : The Board of Directors of Can-One

Box-Pak : Box-Pak (Malaysia) Bhd [Registration No. 197401004216 (21338-W)],

a subsidiary of Kian Joo

Box-Pak Group : Box-Pak and its subsidiaries

Box-Pak Share(s) : Ordinary share(s) in Box-Pak

Bursa Securities : Bursa Malaysia Securities Berhad [Registration No. 200301033577

(635998-W)]

Can-One or the Company : Can-One Berhad [Registration No. 200401000396 (638899-K)]

Can-One Group or the Group : Can-One and its subsidiaries excluding Box-Pak Group

Can-One International : Can-One International Sdn Bhd [Registration No. 200601010179

(729929-K)], a wholly-owned subsidiary of Can-One

Can-One Share(s) or Shares(s) : Ordinary share(s) in Can-One

Canzo : Canzo Sdn Bhd [Registration No. 200301028408 (630828-H)],

a wholly-owned subsidiary of Can-One

DEFINITIONS (CONT'D)

CMSA : Capital Markets and Services Act 2007

Code : Malaysian Code on Take-Overs and Mergers 2016

Director(s) : Shall have the meaning given in Section 2(1) of the CMSA and for the

purpose of the Proposed Renewal of Mandate, includes any person who is or was within the preceding six (6) months of the date on which the terms of the transaction were agreed upon, a director or a chief executive officer of Can-One or its subsidiary or holding company, in accordance with the

definition in Chapter 10 of the Listing Requirements

Eller Axis Sdn Bhd [Registration No. 200001003247 (505852-K)],

a Substantial Shareholder and Major Shareholder of Can-One

EPS : Earnings per Share

Grensing : Grensing Pte Ltd [Registration No. 201133303G], a wholly-owned

subsidiary of Can-One held via Newmarq Sdn Bhd [Registration No.

200001001091 (503696-U)]

Hinoki Beverages : Hinoki Beverages Sdn Bhd [Registration No. 201201044752

(1029229-A)], a wholly-owned subsidiary of Can-One held via Amber

Alliance Sdn Bhd [Registration No. 200501026417 (708551-V)]

Kian Joo Can Factory Berhad [Registration No. 195801000045

(003186-P)], a company in which Can-One and Can-One International

have a combined equity interest of 100%

Kian Joo Group : Kian Joo and its subsidiaries excluding Box-Pak Group

Kian Joo Share(s) : Ordinary share(s) in Kian Joo

Listing Requirements : Main Market Listing Requirements of Bursa Securities

LPD : 31 March 2021, being the latest practicable date prior to the printing of

this Circular

Major Shareholder : A person who has an interest or interests in one (1) or more voting

shares in a corporation and the number or aggregate number of those

shares, is -

(a) ten per centum (10%) or more of the total number of voting

shares in the corporation; or

(b) five per centum (5%) or more of the total number of voting shares in the corporation where such person is the largest shareholder of

the corporation.

For the purpose of this definition, "interest in shares" has the meaning

given in Section 8 of the Act

Major Shareholder : For the purpose of the Proposed Renewal of Mandate, a Major

Shareholder (as defined above) includes any person who is or was within the preceding six (6) months of the date on which the terms of the transaction were agreed upon, a Major Shareholder of the Company or any other corporation which is its subsidiary or holding company, in

accordance with the definition in Chapter 10 of the Listing Requirements

NA : Net assets

Person(s) Connected : Shall have the same meaning given in Paragraph 1.01, Chapter 1 of the

Listing Requirements

DEFINITIONS (CONT'D)

Proposed Renewal of Authority : Proposed renewal of existing authority for Proposed Share Buy-Back

obtained on 29 June 2020 from shareholders of the Company

Proposed Renewal of Mandate : Proposed renewal of existing mandate for RRPTs obtained from

shareholders of the Company on 29 June 2020 as set out in Section 2.4

of Part B of this Circular

Proposed Share Buy-Back : The proposal to enable Can-One to purchase or hold in aggregate such

number of its ordinary shares representing not more than ten per

centum (10%) of the total number of issued shares of Can-One

PT. Corum (00053/2/PPM/PMA/2011), a wholly-owned subsidiary of

Can-One held via Newmarg Sdn Bhd [Registration No. 200001001091

(503696-U)]

Purchased Shares : Shares purchased pursuant to the Proposed Share Buy-Back

Related Party : A Director, Major Shareholder or Person Connected with such Director or

Major Shareholder

RM and Sen : Ringgit Malaysia and Sen respectively

RRPTs : Transactions entered into or proposed to be entered into by the Group

which involve the interest, direct or indirect, of the Related Parties and which are recurrent, of a revenue or trading nature and which are necessary for day-to-day operations of Can-One Group and are in the ordinary course of business of Can-One as specified in Section 2.4 of

Part B of this Circular

Rules : Rules on Take-Overs, Mergers and Compulsory Acquisitions 2016

SC : Securities Commission Malaysia

Substantial Shareholder : A person who has an interest or interests in one (1) or more voting

shares in Can-One and the number or the aggregate number of such shares, is not less than five per centum (5%) of the aggregate of the

total number of all the voting shares in Can-One

Transacting Party : A party with which the Company or any of its subsidiaries has entered or

may or intend to enter into a RRPT under the Proposed Renewal of

Mandate

TSB : Towerpack Sdn Bhd [Registration No. 201201044863 (1029340-K)]

Unless otherwise stated, the information set out above in relation to the Major Shareholders, Directors and Persons Connected is as at LPD.

Words denoting the singular shall include the plural and vice versa, and words denoting the masculine gender shall, where applicable, include the feminine and/or neuter genders, and vice versa. References to person shall include corporation and vice versa.

Any reference to any enactment in this Circular is a reference to that enactment as for the time being amended or re-enacted.

Any discrepancies in the tables included in this Circular between the amounts listed, actual figures and the totals thereof are due to rounding.

Any reference to time of day in this Circular is a reference to Malaysian time, unless otherwise stated.

TABLE OF CONTENTS

PAR	PAG	ìΕ
	RE BUY-BACK STATEMENT IN RELATION TO THE PROPOSED RENEWAL UTHORITY FOR THE COMPANY TO PURCHASE ITS OWN SHARES	
1.	INTRODUCTION	.6
2.	DETAILS OF THE PROPOSED SHARE BUY-BACK	.6
3.	ADVANTAGES/RATIONALE FOR THE PROPOSED SHARE BUY-BACK	.8
4.	POTENTIAL DISADVANTAGES OF THE PROPOSED SHARE BUY-BACK	8
5.	EFFECTS OF THE PROPOSED SHARE BUY-BACK	.9
6.	PUBLIC SHAREHOLDING SPREAD	.2
7.	IMPLICATION OF THE PROPOSED SHARE BUY-BACK IN RELATION TO THE CODE	.2
8.	PURCHASE, RESALE, TRANSFER AND CANCELLATION OF PURCHASED SHARES MADE IN THE PREVIOUS TWELVE (12) MONTHS	.2
9.	APPROVAL REQUIRED	.2
10.	INTEREST OF DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM	.2
11.	BOARD'S RECOMMENDATION	.2
12.	SEVENTEENTH AGM OF THE COMPANY	.2
PAR	ъ:	
OF	ULAR TO SHAREHOLDERS IN RELATION TO THE PROPOSED RENEWAL MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A ENUE OR TRADING NATURE	
LETT	ER TO SHAREHOLDERS OF CAN-ONE CONTAINING:	
1.	INTRODUCTION	.5
2.	BACKGROUND INFORMATION IN RESPECT OF THE PROPOSED RENEWAL OF MANDATE 1	.6
3.	RATIONALE FOR THE PROPOSED RENEWAL OF MANDATE	!2
4.	EFFECTS OF THE PROPOSED RENEWAL OF MANDATE	22
5.	APPROVAL REQUIRED	!2
6.	INTEREST OF DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM	22
7.	BOARD'S RECOMMENDATION	<u>!</u> 3
8.	SEVENTEENTH AGM OF THE COMPANY	!4
9.	FURTHER INFORMATION	<u>'</u> 4
APP	INDIX	
APPE	NDIX A FURTHER INFORMATION	5

PART A

SHARE BUY-BACK STATEMENT IN RELATION TO THE PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN SHARES

STATEMENT IN RELATION TO THE PROPOSED RENEWAL OF AUTHORITY FOR THE COMPANY TO PURCHASE ITS OWN SHARES

1. INTRODUCTION

The shareholders of the Company had on 29 June 2020 approved, inter-alia, the renewal of authority for the Company to purchase such number of Shares of up to ten per centum (10%) of the prevailing total number of issued shares of the Company.

In accordance with the Listing Requirements, the said authority will expire at the conclusion of the forthcoming Seventeenth AGM of the Company unless authority for its renewal is obtained from shareholders of the Company.

Accordingly, on 9 April 2021, the Company announced to Bursa Securities that it intends to seek shareholders' approval for the Proposed Renewal of Authority at the forthcoming Seventeenth AGM of the Company.

The purpose of this Statement is to provide you with the relevant information on the Proposed Share Buy-Back and to seek your approval for the ordinary resolution on the Proposed Renewal of Authority to be tabled at the forthcoming Seventeenth AGM of the Company which will be conducted fully virtual and entirely through live streaming from the Broadcast Venue at the Conference Room, Lot 4, Jalan Perusahaan Dua, 68100 Batu Caves, Selangor Darul Ehsan, Malaysia on Tuesday, 29 June 2021 at 10.00 a.m.

2. DETAILS OF THE PROPOSED SHARE BUY-BACK

The Board proposes to seek from the shareholders of the Company a renewal of authority for the Company to purchase from time to time and at any time, in aggregate such number of Shares representing not more than ten per centum (10%) of the total number of issued shares of the Company as at the time of the purchase, on Bursa Securities through stockbrokers to be appointed by the Company at a later date. Arising from the migration to the no par value regime under the Act, par value is no longer relevant. Pursuant to Section 74 of the Act, as at LPD, the total number of issued shares of the Company is 192,153,000. Hence, the maximum number of Shares which may be purchased by the Company will be 19,215,300 Shares.

The Proposed Share Buy-Back is subject to compliance with the Act and any prevailing laws, rules, regulations, orders, guidelines and requirements issued by the relevant authorities at the time of the purchase including compliance with the public shareholding spread as required by the Listing Requirements.

The authority from shareholders for the Proposed Share Buy-Back, if renewed, will be effective immediately upon the passing of the ordinary resolution to be tabled at the forthcoming Seventeenth AGM of the Company and will continue to be in force until:

- (a) the conclusion of the next AGM of the Company, at which time it shall lapse, unless by ordinary resolution passed at that meeting, the authority is renewed, either unconditionally or subject to conditions; or
- (b) the expiration of the period within which the next AGM of the Company is required by law to be held; or
- (c) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting,

whichever occurs first.

The Proposed Renewal of Authority does not impose an obligation on the Company to purchase its own Shares but rather, it will allow the Board to exercise the power of the Company to purchase its own Shares at any time within the abovementioned time period.

The actual number of Shares to be purchased, the total amount of funds involved for each purchase and the funding of the purchase will depend on, *inter alia*, the market conditions and sentiments of the stock market as well as the availability of retained profits and financial resources available to the Company.

2.1 Status and Treatment of Purchased Shares

Pursuant to the provisions of Section 127(7) of the Act, the Board may deal with the Purchased Shares in the following manner:

- (a) cancel the Shares so purchased; or
- (b) retain the Shares so purchased as treasury shares; or
- (c) retain part of the Shares so purchased as treasury shares and cancel the remainder; or
- (d) distribute the treasury shares as share dividends to shareholders; or
- (e) resell the treasury shares or any of the said shares in accordance with the Listing Requirements; or
- (f) transfer the treasury shares, or any of the said shares as purchase consideration; or
- (g) transfer the treasury shares, or any of the shares for the purposes of or under an employee's share scheme; or
- (h) cancel the treasury shares or any of the said shares.

Appropriate announcement(s) and notice(s) will be made to Bursa Securities and the relevant authorities in respect of the Board's decision on the treatment of the Purchased Shares in compliance with the Listing Requirements and the Act. The Board may decide to cancel the Purchased Shares if the cancellation of the said shares is expected to enhance the EPS of the Group and thereby in the long term, have a positive impact on the market price of the Shares. If the Board decides to retain the Purchased Shares as treasury shares, it may distribute the treasury shares as share dividends to the Company's shareholders and/or resell the Purchased Shares in accordance with the Listing Requirements and utilise the proceeds for any feasible investment opportunity arising in future as working capital.

While the Purchased Shares are held as treasury shares, the rights attached to them as to voting, dividends and participation in other distributions and otherwise are suspended, and the treasury shares shall not be taken into account in calculating the number or percentage of Shares or a class of shares in the Company for any purpose including substantial shareholding, takeovers, notices, the requisitioning of meetings, the quorum for a meeting and the result of a vote on resolution at a meeting of the shareholders.

2.2 Funding for the Proposed Share Buy-Back

The Board proposes to allocate a maximum amount not exceeding the retained profits of the Company for the Proposed Share Buy-Back. The retained profits of the Company based on the audited financial statements of the Company for the financial year ended 31 December 2020 was RM946,457,000.

The Proposed Share Buy-Back will be funded from internally generated funds and/or bank borrowings, the proportion of which will depend on the quantum of purchase consideration as well as the availability of internally generated funds and borrowings and repayment capabilities of the Company at the time of purchase.

In the event that the Proposed Share Buy-Back is to be partly financed by bank borrowings, this is not expected to affect the Company's repayment capabilities. Although the cash flow of the Company and the Group will be reduced to the extent of the number of Shares bought and the purchase consideration, the Company do not foresee any difficulty and the Proposed Share Buy-Back is not expected to have a negative impact on the financial results of the Group.

The Board is mindful of the interest of the Company and its shareholders and will be prudent in respect of the Proposed Share Buy-Back exercise.

2.3 Price Purchase

Pursuant to the Listing Requirements, the Company may only purchase its own Shares on Bursa Securities at a price which is not more than fifteen per centum (15%) above the weighted average market price for the Shares for the five (5) market days immediately before the date of the purchase.

2.4 Resale or transfer price

The Company may only resell the Purchased Shares held as treasury shares on Bursa Securities or transfer the treasury shares pursuant to Section 127(7) of the Act at:

- (a) a price which is not less than the weighted average market price for the shares for the five (5) market days immediately before the resale or transfer; or
- (b) a discounted price of not more than five per centum (5%) to the weighted average market price for the shares for the five (5) market days immediately before the resale or transfer provided that:
 - (i) the resale or transfer takes place not earlier than thirty (30) days from the date of purchase; and
 - (ii) the resale or transfer price is not less than the cost of purchase of the shares being resold or transferred.

3. ADVANTAGES/RATIONALE FOR THE PROPOSED SHARE BUY-BACK

The Proposed Share Buy-Back is expected to enhance the EPS and the return on equity in the event of the cancellation of the Shares bought back by the Company which will benefit its shareholders.

The Purchased Shares can also be held as treasury shares and resold in accordance with the Listing Requirements on the market of Bursa Securities at a higher price with the intention of realising a potential gain without affecting the total number of issued shares of the Company.

In the event the treasury shares are distributed as share dividends to shareholders, this would serve as a reward to the shareholders of the Company. In the event the treasury shares are transferred to employees of the Group, this would serve as a reward to the employees of the Group.

The treasury shares can be treated as long term investment. It makes business sense to invest in our own Company as the Board is confident of Can-One's future prospects and performance in the long term.

In addition, the Proposed Share Buy-Back will also provide flexibility for the Company in fine-tuning its capital structure, in terms of the debt and equity composition and the size of equity, as well as to stabilise a downward trend of the market price of Can-One Shares.

4. POTENTIAL DISADVANTAGES OF THE PROPOSED SHARE BUY-BACK

Potential disadvantages of the Proposed Share Buy-Back are as follows:

- (i) the Proposed Share Buy-Back, if exercised, will reduce the financial resources of the Company. This may result in the Company having to forgo other investment opportunities that may emerge in the future or deprive the Company of interest income that may be earned from deposits with licensed financial institutions;
- (ii) the cashflow of the Company may be affected if the Company decides to utilise bank borrowing to finance the Proposed Share Buy-Back;
- (iii) the Proposed Share Buy-Back may reduce the consolidated NA of the Company if the purchase price of Can-One Shares is higher than the consolidated NA of the Company at the time of purchase:
- (iv) as the Proposed Share Buy-Back can only be made wholly out of the retained profits of the Company, it may reduce the amount of retained profits available for distribution in the form of cash dividends to the shareholders of the Company in the event that the Purchased Shares are cancelled, or if the Purchased Shares are held as treasury shares and are subsequently sold on the market of Bursa Securities at a loss.

However, the financial resources of the Company may increase if the Purchased Shares held as treasury shares are resold in the market at prices higher than the purchase price. Therefore, the Proposed Share Buy-Back will be undertaken only after due consideration of the financial resources of the Company. The Board will be mindful of the interests of the Company and its shareholders when undertaking the Proposed Share Buy-Back.

5. EFFECTS OF THE PROPOSED SHARE BUY-BACK

5.1 Issued Shares

The effect of the Proposed Share Buy-Back on the number of issued shares of the Company will depend on whether the Purchased Shares are cancelled or retained as treasury shares.

The Proposed Share Buy-Back will result in a reduction of the total number of issued shares of the Company if the Purchased Shares are cancelled. Based on the assumption that the Proposed Share Buy-Back is implemented in full and all the Purchased Shares are cancelled, the effect on the number of issued shares of the Company is illustrated below:

	No. of Shares
Existing number of issued Shares as at LPD	192,153,000
Less: Maximum number of Purchased Shares cancelled	(19,215,300)
Resultant number of issued Shares upon completion of the Proposed Share Buy-Back	172,937,700

However, there will be no effect on the number of issued shares of the Company if the Purchased Shares are retained as treasury shares, resold or distributed to the shareholders.

5.2 NA

When the Company purchases its own shares, regardless of whether they are retained as treasury shares or are subsequently cancelled, the NA per Share of the Group will decrease if the cost per Share purchased exceeds the NA per Share of the Group at the time of purchase. Conversely, if the cost per Share purchased is below the NA per Share of the Group at the time of purchase, the NA per Share of the Group will increase.

In the case where the Purchased Shares are treated as treasury shares and are subsequently resold on Bursa Securities, the NA per Share of the Group upon resale will increase if the Company realises a gain from the resale, and vice versa. If the treasury shares are distributed as share dividends, the NA of the Group will decrease by the cost of the treasury shares.

5.3 Working Capital

The Proposed Share Buy-Back, if exercised, will reduce the working capital and cashflow of the Group, the quantum of which is dependent, on the number of Shares purchased, the purchase price(s) of the Shares and the funding cost, if any.

However, the working capital and the cashflow of the Group will increase upon resale of the Purchased Shares which are retained as treasury shares. Again, the quantum of the increase in the working capital and cashflow will depend on the actual selling price(s) of the treasury shares and the number of treasury shares resold.

5.4 Earnings

All things being equal, the Proposed Share Buy-Back will result in a lower number of Shares being used for the computation of EPS whether the Shares purchased are subsequently cancelled or retained as treasury shares. The extent of the effect on the EPS of the Group will depend on the purchase price(s) of the Shares, the number of Shares purchased, and the effective funding cost or loss in interest income and/or the opportunity cost in relation to other investment opportunities to the Group.

In the event that the treasury shares are resold on the open market, the EPS of the Group may increase if the Company realises a gain from the sale and vice versa. The effects on the earnings of the Group will depend on the actual selling price(s), the number of treasury shares resold and the effective gain or loss arising from the resale.

5.5 Dividends

The Proposed Share Buy-Back is not expected to have any material effect on the dividend payments of the Company as any dividend to be declared by the Company in the future would be determined by the Board after taking into consideration the performance of the Group and the prevailing economic conditions.

However, as stated in Sections 2 and 3 above, the Board may distribute future dividends in the form of the treasury shares purchased pursuant to the Proposed Share Buy-Back.

The rest of this page is intentionally left blank

Directors' and Substantial Shareholders' Shareholdings

9.9

Based on the Registers of Directors' and Substantial Shareholders' shareholdings as at LPD of the Company and assuming that the Company acquires the maximum number of the Shares authorised under the Proposed Share Buy-Back from shareholders other than the Directors and Substantial Shareholders of the Company and that all the Shares so purchased are fully cancelled, the effect of the Proposed Share Buy-Back on the shareholdings of the Directors and Substantial Shareholders of the Company are as follows:

		As at LPD	LPD		After	Proposed S	After Proposed Share Buy-Back	
Director/Substantial	Direct	+	Indirect	ţ	Direct	t	Indirect	ಕ
Snarenoider	No. of Shares	%	No. of Shares	%	No. of Shares	%	No. of Shares	%
Dato' Seri Subahan Bin Kamal	ı	I	ı	I	ı	I	ı	I
Yeoh Jin Hoe	7,505,700	3.91	45,592,981 (a)	23.73 (a)	7,505,700	4.34	45,592,981 (a)	26.36 (a)
Marc Francis Yeoh Min Chang	343,100	0.18	1	ı	343,100	0.20	1	ı
Chee Khay Leong	2,054,100	1.07	ı	ı	2,054,100	1.19	ı	ı
Yeoh Jin Beng	300,000	0.16	ı	I	300,000	0.17	ı	ı
Razmi Bin Alias	ı	ı	911,119 (b)	0.47	ı	ı	911,119 (b)	0.53 (b)
Foo Kee Fatt	ı	ı	ı	ı	ı	ı	ı	ı
Eller Axis	45,592,981	23.73	ı	ı	45,592,981	26.36	ı	ı
Genkho Candoz Sdn Bhd ("GCSB")	40,241,700	20.94	ı	ı	40,241,700	23.27	ı	1
Teh Khoy Gen	1	1	40,241,700 (c)	20.94 (c)	1	1	40,241,700 (c)	23.27 (c)

Notes:

- Deemed interest via Eller Axis, a company in which he has more than 20% voting shares. Deemed interest via Iska Tenaga Sdn Bhd, a company in which he has more than 20% voting shares. Deemed interest via GCSB, a company in which he has more than 20% voting shares. © (\$\text{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\exitt{\$\exitt{\$\exitt{\$\exitt{\$\exitt{\$\exitt{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\ext{\$\exitt{\$\exitt{\$\ext{\$\exitt{\$\ext{\$\exitt{\$\ext{\$\exitt{\$\ext{\$\exitt{\$\ext{\$\exitt

6. PUBLIC SHAREHOLDING SPREAD

Based on the Record of Depositors as at LPD, the public shareholding spread of the Company was 48.07%. Assuming the Proposed Share Buy-Back is implemented in full whereby the Company purchases 19,215,300 Shares representing ten per centum (10%) of the total number of issued Shares as at that date from the public shareholders and all the Purchased Shares are cancelled, the public shareholding spread of the Company would be reduced to 42.30%.

As at the date hereof, the Company has yet to determine the actual percentage of its own Shares to be purchased pursuant to the Proposed Renewal of Authority. However, the Company is mindful of the above implication relating to public shareholding spread and will use its best endeavours in purchasing its own Shares to such an extent that it will not result in the Company being in breach of the minimum public shareholding spread of twenty-five per centum (25%).

7. IMPLICATION OF THE PROPOSED SHARE BUY-BACK IN RELATION TO THE CODE

In the event the Proposed Share Buy-Back results in any Director, Major Shareholder and/or parties acting in concert with him/them triggering a mandatory offer obligation under the Code, the affected Director or Major Shareholder will be obliged to make a mandatory offer for the remaining Shares in the Company not held by him/them.

However, an exemption may be sought from the SC by the affected Director or Major Shareholder under Section 219 the CMSA before a mandatory offer obligation is triggered.

8. PURCHASE, RESALE, TRANSFER AND CANCELLATION OF PURCHASED SHARES MADE IN THE PREVIOUS TWELVE (12) MONTHS

The Company has not made any purchase, resale, transfer or cancellation of its own shares in the twelve (12) months preceding the date of this Statement. As at LPD, no treasury shares were held by the Company.

9. APPROVAL REQUIRED

The Proposed Share Buy-Back is subject to the approval of the shareholders at the forthcoming Seventeenth AGM of the Company.

10. INTEREST OF DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM

Save for the proportionate increase in the percentage of shareholdings including, amongst others, the voting rights of the shareholders of the Company as a result of the Proposed Share Buy-Back, none of the Directors and/or Major Shareholders of the Company and/or persons connected with them have any interest, direct or indirect, in the Proposed Share Buy-Back or resale of treasury shares, if any.

11. BOARD'S RECOMMENDATION

The Board, after having considered all aspects of the Proposed Share Buy-Back, is of the opinion that the Proposed Share Buy-Back is in the best interests of the Company. Accordingly, the Board recommends that you vote in favour of the ordinary resolution pertaining to the Proposed Renewal of Authority to be tabled at the forthcoming Seventeenth AGM of the Company.

12. SEVENTEENTH AGM OF THE COMPANY

The Seventeenth AGM of the Company, Notice of which is set out in the Annual Report 2020, will be conducted fully virtual and entirely through live streaming from the Broadcast Venue at the Conference Room, Lot 4, Jalan Perusahaan Dua, 68100 Batu Caves, Selangor Darul Ehsan, Malaysia on Tuesday, 29 June 2021 at 10.00 a.m. for the purpose of considering and, if thought fit, passing the ordinary resolution as set out in the Notice of the AGM to approve and give effect to the Proposed Renewal of Authority.

12. SEVENTEENTH AGM OF THE COMPANY (CONT'D)

If you are unable to attend, speak and vote remotely at the Seventeenth AGM of the Company, you are requested to complete and return the Proxy Form in accordance with the instructions thereon as soon as possible and in any event so as to arrive at the office of the Company's Share Registrar, Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia or at the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia. Alternatively, the Proxy Form may be deposited via TIIH Online at https://tiih.online. Please refer to the Administrative Details for the Seventeenth AGM for further information on electronic submission. All Proxy Forms must be deposited with/received by Tricor not less than forty-eight (48) hours before the time appointed for holding the Seventeenth AGM of the Company or any adjournment thereof.

This Share Buy-Back Statement is dated 28 April 2021.

PART B

CIRCULAR TO SHAREHOLDERS IN RELATION TO THE PROPOSED RENEWAL OF MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE



Registered Office

2B-4, Level 4 Jalan SS 6/6, Kelana Jaya 47301 Petaling Jaya Selangor Darul Ehsan Malaysia

28 April 2021

Board of Directors:

Dato' Seri Subahan Bin Kamal (Chairman/Senior Independent Non-Executive Director)
Marc Francis Yeoh Min Chang (Group Managing Director)
Chee Khay Leong (Executive Director)
Yeoh Jin Hoe (Non-Independent Non-Executive Director)
Yeoh Jin Beng (Non-Independent Non-Executive Director)
Razmi Bin Alias (Independent Non-Executive Director)
Foo Kee Fatt (Independent Non-Executive Director)

To: The Shareholders of Can-One

Dear Sir/Madam

PROPOSED RENEWAL MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

1. INTRODUCTION

The shareholders of the Company had on 29 June 2020 approved the mandate for the Company to enter into RRPTs set out in Section 2.4 below.

In accordance with the Listing Requirements, the mandate referred to above shall lapse at the conclusion of the forthcoming Seventeenth AGM of the Company unless authority for its renewal is obtained from the shareholders of the Company.

Accordingly, on 9 April 2021, the Company announced to Bursa Securities that it intends to seek shareholders' approval for the Proposed Renewal of Mandate at the Company's forthcoming Seventeenth AGM of the Company.

The purpose of this Circular is to provide you with relevant information pertaining to the Proposed Renewal of Mandate and to seek your approval for the ordinary resolution on the Proposed Renewal of Mandate to be tabled at the forthcoming Seventeenth AGM of the Company which will be conducted fully virtual and entirely through live streaming from the Broadcast Venue at the Conference Room, Lot 4, Jalan Perusahaan Dua, 68100 Batu Caves, Selangor Darul Ehsan, Malaysia on Tuesday, 29 June 2021 at 10.00 a.m.

SHAREHOLDERS OF CAN-ONE ARE ADVISED TO READ AND CONSIDER CAREFULLY THE CONTENTS OF PART B OF THIS CIRCULAR BEFORE VOTING ON THE ORDINARY RESOLUTION PERTAINING TO THE PROPOSED RENEWAL OF MANDATE AT THE FORTHCOMING SEVENTEENTH AGM OF THE COMPANY.

2. BACKGROUND INFORMATION IN RESPECT OF THE PROPOSED RENEWAL OF MANDATE

Pursuant to Paragraph 10.09 of Chapter 10 of the Listing Requirements and Practice Note 12, a listed issuer may seek its shareholders' mandate for RRPTs provided that:

- (a) the transactions are in the ordinary course of business and are on terms not more favourable to the related party than those generally available to the public and are not to the detriment of the minority shareholders;
- (b) the shareholders' mandate is subject to annual renewal and disclosure is made in the annual report of the aggregate value of transactions conducted pursuant to the shareholders' mandate during the financial year (based on the type of transactions, names of related parties involved in each type of transaction made and their relationship with the listed issuers) where:
 - (i) the consideration, value of the assets, capital outlay or costs of the aggregated transactions is equal to or exceeds RM1 million; or
 - (ii) any one (1) of the percentage ratios of such aggregated transactions is equal to or exceeds one per centum (1%),

whichever is the higher;

- (c) the contents of the circular issued by the listed issuer to its shareholders for purposes of the shareholders' mandate shall include information as set out in the Listing Requirements and Practice Note 12;
- (d) in a meeting to obtain shareholders' mandate, the interested director, interested major shareholder and interested person connected with a director or major shareholder; and where it involves the interest of an interested person connected with a director or major shareholder, such director or major shareholder must not vote on the ordinary resolutions approving the transactions. An interested director or interested major shareholder must also ensure that persons connected with him will abstain from voting on the ordinary resolutions approving the transactions; and
- (e) the listed issuer immediately announces to Bursa Securities when the actual value of a recurrent related party transaction entered into by the listed issuer exceeds the estimated value of the recurrent related party transaction disclosed in the circular by ten per centum (10%) or more and must include the information as may be prescribed by Bursa Securities in its announcement.

Where a listed issuer has procured a shareholders' mandate pursuant to Paragraph 10.09(2) of Chapter 10 of the Listing Requirements, the provision of Paragraph 10.08 of Chapter 10 of Listing Requirements will not apply.

2.1 Principal activities of Can-One Group

The principal business activities of the Company are investment holding and provision of management services. The principal activities of the key subsidiary companies of the Company in relation to RRPTs are described as follows:

Name of companies	Can-One's equity interest (%)	Principal activities
Aik Joo	100	Can manufacturer
AJCan	100	Can manufacturer
Canzo	100	Can manufacturer

2.1 Principal activities of Can-One Group (cont'd)

The principal business activities of the Company are investment holding and provision of management services. The principal activities of the key subsidiary companies of the Company in relation to RRPTs are described as follows:

Name of subsidiary companies	Can-One's equity interest (%)	Principal activities
Grensing	100	Trading
PT. Corum	100	Can manufacturer
Hinoki Beverages	100	Provision of contract manufacturing
Kian Joo	100	Can manufacturer and investment holding
Subsidiary companies of Kian Joo		
Federal Metal Printing Factory, Sdn Berhad	100	Can manufacturer
Kian Joo Can (Vietnam) Co., Ltd	100	Can manufacturer
Kian Joo Canpack Sdn Bhd	100	Provision of contract manufacturing
Kian Joo Canpack (Shah Alam) Sdn Bhd	100	Provision of contract packing services
KJ Can (Johore) Sdn Bhd	100	Can manufacturer
KJ Can (Selangor) Sdn Bhd	100	Can manufacturer
KJ Can (Singapore) Pte Ltd	100	Trading
KJM Aluminium Can Sdn Bhd	100	2-piece aluminium retortable can manufacturer
Metal-Pak (Malaysia) Sdn Bhd	100	Can manufacturer
Kianjoo Can (Myanmar) Company Limited	100	Can manufacturer

2.2 Principal activities of the related Transacting Parties

The principal activities of the related Transacting Parties that are involved in the RRPTs with the Group are set out below:

(a) Box-Pak, a 54.99%-owned subsidiary of Kian Joo, is principally involved in the manufacture and distribution of paper boxes, cartons, general paper and board printing and investment holding. The principal activities of Box-Pak's subsidiary companies in relation to the RRPTs are as follows:

Name of subsidiary companies	Box-Pak's equity interest (%)	Principal activities
BP MPak Sdn Bhd	100	Corrugated fibre board carton manufacturer
Box-Pak (Hanoi) Co., Ltd	100	Corrugated fibre board carton manufacturer
Box-Pak (Vietnam) Co., Ltd	100	Corrugated fibre board carton manufacturer
Boxpak (Myanmar) Company Limited	100	Corrugated fibre board carton manufacturer
BP Pak (Singapore) Pte Ltd	100	Investment holding

2.2 Principal activities of the related Transacting Parties (cont'd)

(b) AGB, a Related Party, is principally an investment holding company. The principal activities of AGB's subsidiary company in relation to the RRPTs are as follows:

Name of subsidiary company	AGB's equity interest (%)	Principal activities
ALCOM	100	Manufacturing and trading of aluminium sheet and foil products

2.3 Categories of RRPTs

Purchases

- Purchase of cartons
- Purchase of aluminium materials

The rest of this page is intentionally left blank

2.4 Nature of the RRPTs

Details of RRPTs for which the Proposed Renewal of Mandate is being sought as well as the Transacting Parties, the interested Related Parties and the nature of their relationships are as follows:

RRPTs which may or will be entered into under the Proposed Renewal of Mandate

Notes	(1) (2) (3)	(1)	
Interested Related Parties as at LPD	Yeoh Jin Hoe Eller Axis Chee Khay Leong	Yeoh Jin Hoe Marc Francis Yeoh Min Chang	
Actual Value transacted 29 June 2020 up to LPD** (RM'000)	3,940	1,455	5,395
Estimated Value as disclosed in the Circular to Shareholders dated 29 May 2020 (RM'000)	37,000	000′8	45,000
Estimated Annual Value *	37,000	8,000	45,000
Nature of transaction	Purchase of cartons	Purchase of aluminium materials	TOTAL
Recipient of products/services	Can-One Group	Can-One Group	
Provider of products/ services	Box-Pak Group	ALCOM Group	

Notes:

- He is also the Group Managing Director and a Major Shareholder of Box-Pak having an indirect equity interest over 66,016,121 Box-Pak Shares representing 54,99% of total number of issued Box-Pak Shares Shareholder of AGB having an indirect equity interest over 42,531,698 AGB Shares Shares held by Kian Joo, an indirect equity interest over 42,531,698 AGB Shares Yeoh Jin Hoe is a Non-Independent Non-Executive Director and Major Shareholder of Can-One. He holds 7,505,700 Can-One Shares representing 3.91% of the total number of issued Can-One Shares and has an indirect equity interest over 45,592,981 Can-One Shares representing 23.73% of the total number of issued Can-One Shares held by Eller Axis in which he has more than 20% voting shares. representing 31.66% of total number of issued AGB Shares held by TSB in which he has controlling interest. \mathcal{C}
- Eller Axis is a Najor Shareholder of Can-One holding 45,592,981 Can-One Shares representing 23,73% of the total number of issued Can-One Shares. It is also a Major Shareholder of Box-Pak, having an indirect equity interest over 66,016,121 Box-Pak Shares representing 54,99% of total number of issued Box-Pak Shares held by Kian Joo, an indirect wholly-owned subsidiary of Can-One. 9
- Chee Khay Leong is an Executive Director of Can-One and holds 2,054,100 Can-One Shares representing 1.07% of the total number of issued Can-One Shares. He is also the President cum Chief Executive Officer of Box-Pak. He does not have any interest, direct or indirect, in Box-Pak Shares. \mathfrak{S}
- Marc Francis Yeoh Min Chang is the Group Managing Director of Can-One and is the son of Yeoh Jin Hoe, who is a Non-Independent Non-Executive Director and Major Shareholder of Can-One. Marc Francis Yeoh Min Chang holds 343,100 Can-One Shares representing 0.18% of the total number of issued Can-One Shares. He acts as an Alternate Director to Yeoh Jin Hoe in AGB and its wholly-owned subsidiary, ALCOM. 4
- The values are merely estimates and refer to values of transactions to be entered into from 29 June 2021 to the following AGM in 2022. The estimates may vary and are subject to changes
- The actual value transacted from 29 June 2020 up to the LPD did not exceed by ten per centum (10%) or more of the Estimated Value as disclosed in the Circular to Shareholders dated 29 May 2020. **

There were no outstanding amounts due from the Transacting Parties under the RRPTs which exceeded the credit term as at 31 December 2020.

2.5 Bases of estimated value of the RRPTs

The bases in determining the estimated value of the RRPTs are as follows:

- (1) The estimated values of the RRPTs for which the Proposed Renewal of Mandate is sought as set out in Section 2.4 above are based on prevailing rates/prices obtained which are reasonable market competitive prices based on the normal level of transactions entered into by Can-One Group and the projected business volumes from the date of the forthcoming Seventeenth AGM of the Company to the next AGM of the Company. The actual value of transactions may, however, vary from the estimated value disclosed in Section 2.4 above if any change in the business, economic and/or competitive environment were to occur.
- (2) Nevertheless, if the Proposed Renewal of Mandate is approved, disclosure will be made in accordance with the Listing Requirements in the Annual Report of the Company for the financial year ending 31 December 2021 of the aggregate value of transactions conducted pursuant to the Proposed Renewal of Mandate as approved during the financial year.

2.6 Benefits to the Group

The transactions are undertaken by the relevant members of the Group in their ordinary course of business and on the Group's normal commercial terms and on terms which will be no more favourable to the Transacting Parties than those generally available to the public. These transactions are beneficial to the Group as the Group's operations are efficiently managed through the utilisation of the Transacting Parties' expertise and resources.

The services to be received by relevant members of the Group from the Transacting Parties as set out in Section 2.4 above, are to be provided on terms which will be no more favourable to the Transacting Parties than those generally available to the public.

The Board is of the view that the close working relationships and co-operation with the Transacting Parties will allow the Group to have better control of quality and inventory and this will result in the reduction of inventory driven costs and the maintenance of quality of its end products.

2.7 Review methods or procedures for the RRPTs

The Group had established various methods and procedures to supplement existing internal procedures with third parties to ensure that RRPTs are undertaken on normal commercial terms, which are consistent with the Group's usual business practices, and are on terms not more favourable than those extended to third parties/public and are not detrimental to the minority shareholders.

- (a) All RRPTs of value up to RM500,000 must be reviewed and approved by either the Group Managing Director ("MD") or an Executive Director ("ED") of the Company or the Branch General Manager. For transactions of a value above RM500,000 and up to RM5,000,000, joint approvals from any two (2) of the following persons of the Company are required:
 - Group MD
 - ED
 - Group Chief Financial Officer

All transactions with values exceeding RM5,000,000 must be reviewed by the ARMC and approved by the Board.

- (b) For RRPTs, a Register must be maintained by the Company to record all such transactions pursuant to the Proposed Renewal of Mandate for reporting purposes in the annual reports. At no time, should the value of these transactions deviates materially from the amount that has been approved by the shareholders pursuant to the Proposed Renewal of Mandate.
- (c) At least two (2) other contemporaneous transactions with unrelated third parties for similar products/services and/or quantities will be used as comparison, wherever possible, to determine whether the price and terms offered to/by the related parties are fair and reasonable and comparable to those offered to/by other unrelated third parties for the same or substantially similar type of produces/services and/or quantities.

In the event that quotation or comparative pricing from unrelated third parties cannot be obtained, the ARMC in its review of the RRPTs may, as it deems fit and, whenever available, requests for additional information pertaining to the transactions from independent sources or advisers.

2.7 Review methods or procedures for the RRPTs (cont'd)

- (d) The annual internal audit plan shall incorporate a review of all RRPTs entered into pursuant to the Proposed Renewal of Mandate to ensure that relevant approvals have been obtained and review procedures are followed.
- (e) The Board and the ARMC shall review the internal audit report to ascertain that the guidelines and procedures established to monitor RRPTs have been compiled with. If during the review, the ARMC is of the opinion that the guidelines and procedures are not sufficient to ensure that the RRPTs will be conducted on normal commercial terms in the ordinary course of business and are on terms not more favourable to the Related Parties than those generally available to the public and are not detrimental to the minority shareholders or be disadvantageous to the Company, the Company will obtain a fresh mandate from its shareholders based on new guidelines and procedures.
- (f) If a member of the Board or the ARMC has an interest as the case may be, he must abstain from any decision making of the Board or the ARMC in respect of the said transactions.
- (g) The transaction prices, terms and conditions shall be determined by market forces, under similar commercial terms for transactions with third parties. In addition, additional quotations shall be obtained from third parties by the Company who will perform suppliers' evaluations and ranking on the price, delivery, services and other terms and conditions before entering into such transactions.

2.8 Validity period of the Proposed Renewal of Mandate

The Proposed Renewal of Mandate, if approved at the forthcoming Seventeenth AGM of the Company, will take effect from the date of passing of the ordinary resolution at the Seventeenth AGM of the Company to approve the Proposed Renewal of Mandate and will continue to be in force until:

- (i) the conclusion of the next AGM of the Company at which time the Proposed Renewal of Mandate will lapse, unless renewed by ordinary resolution passed at such meeting; or
- (ii) the expiration of the period within which the next AGM of the Company after the date it is required to be held pursuant to Section 340(2) of the Act (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); or
- (iii) revoked or varied by ordinary resolution passed by the shareholders of the Company in a general meeting,

whichever is earlier.

Thereafter, the Board will seek your approval for the Proposed Renewal of Mandate at each subsequent AGM or at an Extraordinary General Meeting that may be held on the same day as the AGM, subject to satisfactory review by the ARMC of its continued application to the RRPTs.

Transactions with any Related Parties which do not fall within the ambit of Proposed Renewal of Mandate, will be subject to other applicable provisions of the Listing Requirements, the Act and/or any applicable law.

2.9 Disclosure of RRPTs

If the Proposed Renewal of Mandate is approved, disclosure will be made of the breakdown of the aggregate value of RRPTs conducted pursuant to the Proposed Renewal of Mandate during the financial year based on the following information in the Company's Annual Report 2021 and in the Annual Reports for subsequent financial years that the Proposed Renewal of Mandate continues to be in force:

- (i) the type of RRPTs made; and
- (ii) the names of the Related Parties involved and their relationships with the Group.

The threshold for the disclosure is where:

- the consideration, value of the assets, capital outlay or costs of the aggregated RRPTs is equal to or exceeds RM1,000,000; or
- (ii) any one (1) of the percentage ratios of such aggregated RRPTs is equal to or exceeds one per centum (1%),

whichever is the higher.

2.10 Statement by the ARMC

The ARMC has reviewed the terms of the Proposed Renewal of Mandate and is satisfied that the procedures for the RRPTs as set out in Section 2.7, as well as the annual reviews to be made by the ARMC in relation thereto, are sufficient to ensure that RRPTs will be made in accordance with the Group's normal commercial terms and are not more favourable to the Transacting Party than those generally available to third party/public and are not to the detriment of the minority shareholders.

The Group has in place adequate procedures and processes to monitor, track and identify RRPTs in a timely and orderly manner, and these procedures and processes are reviewed annually.

The ARMC shall annually review the RRPTs and also review the established guidelines and procedures to ascertain that they have been complied. If during the review, the ARMC is of the opinion that the guidelines and procedures are not sufficient to ensure that the RRPTs will be conducted on normal commercial terms in the ordinary course of business and are on terms not more favourable to the Transacting Party than those generally available to third party/public and are not detrimental to the minority shareholders or be disadvantageous to the Company, the Company will obtain a fresh mandate from its shareholders based on new guidelines and procedures.

3. RATIONALE FOR THE PROPOSED RENEWAL OF MANDATE

The rationale for the Proposed Renewal of Mandate to the Company are as follows:

- (a) the Proposed Renewal of Mandate will empower the Company to enter into transactions with Related Parties which are necessary for the day-to-day operations of the Company, undertaken on normal commercial terms which are on terms not more favourable to the Related Parties than those generally made available to third party/public and are not detrimental to the minority shareholders; and
- (b) the Proposed Renewal of Mandate eliminates the need to frequently make announcements to Bursa Securities, convene general meeting and/or seek shareholders' approval from time to time as and when RRPTs which are comprised within the Proposed Renewal of Mandate shall arise. In this respect, the Proposed Renewal of Mandate is intended to save administrative time and expenses which could be better utilised by the Group to pursue its corporate objectives and realise business opportunities in a more timely and effective manner.

4. EFFECTS OF THE PROPOSED RENEWAL OF MANDATE

The Proposed Renewal of Mandate is not expected to have any effect on the total number of issued shares and substantial shareholders' shareholdings of the Company, the consolidated NA per Share and the consolidated earnings of the Group for the financial year ending 31 December 2021.

5. APPROVAL REQUIRED

The Proposed Renewal of Mandate is subject to approval being obtained from the shareholders of the Company at the forthcoming Seventeenth AGM of the Company.

6. INTEREST OF DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM

As at LPD, the shareholdings of the interested Directors and Major Shareholders of the Company based on the Register of Substantial Shareholders, Register of Directors' Shareholdings and Record of Depositors are set out below:

INTERESTED DIRECTORS

	Direc	ct	Indi	rect
Director	No. of Shares	%	No. of Shares	%
Yeoh Jin Hoe	7,505,700	3.91	45,592,981 ⁽¹⁾	23.73 (1)
Marc Francis Yeoh Min Chang	343,100	0.18	-	-
Chee Khay Leong	2,054,100	1.07	-	-

Note:

⁽¹⁾ Deemed interest via Eller Axis, a company in which he holds more than 20% voting shares.

6. INTEREST OF DIRECTORS, MAJOR SHAREHOLDERS AND/OR PERSONS CONNECTED WITH THEM (CONT'D)

INTERESTED DIRECTORS (CONT'D)

Accordingly, the abovenamed Directors, Yeoh Jin Hoe, Marc Francis Yeoh Min Chang and Chee Khay Leong who are interested, directly or indirectly, in the Proposed Renewal of Mandate have abstained and will continue to abstain from all deliberations and voting on the RRPTs involving them as stated in the Proposed Renewal of Mandate at the relevant Board Meetings and/or shall also abstain from voting in respect of their direct and indirect shareholdings in the Company, if any, at the forthcoming Seventeenth AGM of the Company on the ordinary resolution to approve the Proposed Renewal of Mandate involving their interests, as stated in the Proposed Renewal of Mandate.

INTERESTED MAJOR SHAREHOLDERS

Major Charabaldar	Dire	ct	Indi	irect
Major Shareholder	No. of Shares	%	No. of Shares	%
Eller Axis Yeoh Jin Hoe	45,592,981 7,505,700	23.73 3.91	- 45,592,981 ⁽¹⁾	23.73 ⁽¹⁾

Note:

(1) Deemed interest via Eller Axis, a company in which he holds more than 20% voting shares.

Accordingly, the abovenamed Major Shareholders of the Group who are interested (directly or indirectly) in the Proposed Renewal of Mandate shall abstain from voting in respect of their direct and indirect shareholdings in the Company, if any, at the forthcoming Seventeenth AGM of the Company on the ordinary resolution to approve the Proposed Renewal of Mandate involving their interests, as stated in the Proposed Renewal of Mandate.

PERSON CONNECTED WITH INTERESTED DIRECTORS AND/OR MAJOR SHAREHOLDERS

Person Connected	Dire	ct	Indire	ect
Person Connected	No. of Shares	%	No. of Shares	%
Yeoh Jin Beng (1)	300,000	0.16	1	-

Note:

(1) He is the brother of Yeoh Jin Hoe and the uncle of Marc Francis Yeoh Min Chang. He is a Non-Independent Non-Executive Director of Can-One.

Accordingly, the abovenamed interested Directors and interested Major Shareholders have undertake to ensure that the abovenamed Person Connected with them will abstain from voting in respect of his direct and/or indirect shareholdings in the Company, if any, at the forthcoming Seventeenth AGM of the Company on the ordinary resolution to approve the Proposed Renewal of Mandate involving his interests.

Further, Yeoh Jin Beng, the abovenamed Person Connected to Yeoh Jin Hoe and Marc Francis Yeoh Min Chang, is also an interested Director in the Proposed Renewal of Mandate and he has abstained and will continue to abstain from all deliberations and voting at the relevant Board Meetings pertaining to the Proposed Renewal of Mandate.

Save as disclosed above, there are no Directors, Major Shareholders of the Company and Person Connected with them who have any interest, direct or indirect, in the Proposed Renewal of Mandate.

7. BOARD'S RECOMMENDATION

The Board (save for the interested Directors in respect of the relevant resolution to approve RRPTs involving their interests as set out in Section 6 above and who hence expressed no opinion thereon), having considered all aspects of the Proposed Renewal of Mandate, is of the opinion that the Proposed Renewal of Mandate is fair and reasonable and is in the best interest of the Company and its shareholders.

Accordingly, the Board (save for the interested Directors in respect of the relevant resolution to approve RRPTs involving their interest as set out in Section 6 above) recommends that you vote in favour of the ordinary resolutions on the Proposed Renewal of Mandate to be tabled at the forthcoming Seventeenth AGM of the Company.

8. SEVENTEENTH AGM OF THE COMPANY

The Seventeenth AGM of the Company, the Notice of which is set out in the Annual Report 2020, will be conducted fully virtual and entirely through live streaming from the Broadcast Venue at the Conference Room, Lot 4, Jalan Perusahaan Dua, 68100 Batu Caves, Selangor Darul Ehsan, Malaysia on Tuesday, 29 June 2021 at 10.00 a.m for purpose of considering and, if thought fit, passing the ordinary resolution as set out in the Notice of the AGM to approve and give effect to the Proposed Renewal of Mandate.

If you are unable to attend, speak and vote remotely at the Seventeenth AGM of the Company, you are requested to complete and return the Proxy Form in accordance with the instructions thereon as soon as possible and in any event so as to arrive at the office of the Company's Share Registrar, Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia or at the Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Wilayah Persekutuan, Malaysia. Alternatively, the Proxy Form may be deposited via TIIH Online at https://tiih.online. Please refer to the Administrative Details for the Seventeenth AGM for further information on electronic submission. All Proxy Forms must be deposited with/received by Tricor not less than forty-eight (48) hours before the time appointed for holding the Seventeenth AGM of the Company or any adjournment thereof.

9. FURTHER INFORMATION

Shareholders are requested to refer to the Appendix A for further information.

Yours faithfully for and on behalf of the Board of **CAN-ONE BERHAD**

DATO' SERI SUBAHAN BIN KAMAL

Chairman/Senior Independent Non-Executive Director

FURTHER INFORMATION

1. RESPONSIBILITY STATEMENT

This Circular has been seen and approved by the Directors of Can-One who collectively and individually accept full responsibility for the accuracy of the information given and confirmed that, after making all reasonable enquiries, to the best of their knowledge and belief, there are no other facts, the omission of which would make any statement herein misleading.

2. MATERIAL LITIGATION, CLAIMS AND ARBITRATION

As at LPD, neither Can-One nor its subsidiaries (excluding Box-Pak Group) have engaged in any material litigation, claims or arbitration, either as plaintiff or defendant, which has a material effect on the financial position of Can-One Group and to the best knowledge of the Board, there are no proceedings pending or threatened or any facts likely to give rise to any proceedings which might materially and adversely affect the position or business of Can-One Group.

3. MATERIAL CONTRACTS

Save as disclosed below, neither Can-One nor its subsidiaries (excluding Box-Pak Group) have entered into any material contracts (not being contracts entered into in the ordinary course of business of the Group) within two (2) years preceding the LPD:

(a) On 14 June 2019, Can-One entered into a sale and purchase agreement ("SPA") with Wholesome Dairies Pte Ltd ("WDPL") to dispose in full the entire issued share capital of F & B Nutrition Sdn Bhd through the disposal of the entire share capital of Can Ridge Sdn Bhd to WDPL (and Asia Dairy Creations Sdn Bhd as its nominee transferee) for an aggregate cash consideration of between RM800.0 million to RM1,000.0 million ("Disposal").

On 24 September 2019, the SPA has become unconditional.

Can-One and WDPL had vide a letter dated 17 August 2020, agreed to the final disposal consideration of RM1,000.0 million, calculated based on the audited financial statements of F & B Nutrition Sdn Bhd for the financial year ended 31 December 2019 and in accordance with the terms of the SPA. The final disposal consideration is equivalent to the maximum price payable under the SPA.

(b) Bintang Seribu Sdn Bhd ("BSSB"), an indirect wholly-owned subsidiary of Can-One had on 13 July 2020 entered into 2 Sale and Purchase Agreements ("Former SPAs") with Golden Valley Industries Sdn Bhd ("GVI")("the Vendor"), a subsidiary of Klanggroup Holdings Sdn Bhd, to acquire from GVI, vacant freehold lands i.e. Lot 4 (34.947 acres) and Lot 5 (32.975 acres) ("Said Lots") located at Jalan Akrob, Kapar, Klang, Selangor Darul Ehsan, free from encumbrances and with vacant possession and no buildings erected thereon, at a total cash consideration of RM103,554,411.10 ("Proposed Kapar Acquisition").

BSSB and the Vendor had on 29 December 2020 executed the Deed of Revocation and Rescission to revoke and rescind the Former SPAs. On the same day, TOGO Greenland Sdn Bhd (formerly known as TOGO Palm Oils & Fats Sdn Bhd) ("TGSB"), a wholly-owned subsidiary of Can-One, and the Vendor entered into 2 new Sale and Purchase agreements to acquire the Said Lots ("New SPAs") at the same total cash consideration, and upon the same principal terms and conditions as the Former SPAs, save and except for the Compliance Period under the New SPAs which now refers to the period of 7 months commencing from the date of the New SPAs, and Item 4 of the Conditions Precedent wherein TGSB has to now obtain a facility from a financial institution to fund the purchase of the Said Lots within 4 months commencing from the date of the New SPAs.

3. MATERIAL CONTRACTS (CONT'D)

Pursuant to the Deed of Revocation and Rescission, BSSB and the Vendor further mutually and voluntarily agree and consent that the monies paid to and received by the Vendor pursuant to the Former SPAs (including but not limited to the deposit in the total amount of RM10,355,441.10) shall be transferred and applied as payment deemed made to and received by the Vendor towards the account of the New SPAs. As at 29 December 2020, BSSB had paid only 10% deposit to the Vendor.

The Proposed Kapar Acquisition is estimated to be completed within the third quarter of the financial year ending 31 December 2021.

4. DOCUMENTS AVAILABLE FOR INSPECTION

Copies of the following documents are available for inspection during normal business hours from Mondays to Fridays (except on public holidays) at the Registered Office of Can-One from the date of this Circular up to and including the date of the forthcoming Seventeenth AGM of the Company:

- (i) Constitution of Can-One;
- (ii) Audited consolidated financial statements of the Group and of Can-One for the past two (2) financial years ended 31 December 2019 and 31 December 2020; and
- (iii) Material contracts referred to in Section 3 of this Appendix.

The rest of this page is intentionally left blank